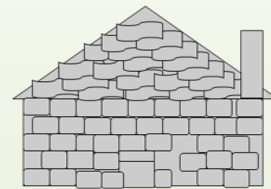




CENTRE OF DIALOGUE ON HUMAN SETTLEMENT AND POVERTY ALLEVIATION (CODHSAPA)

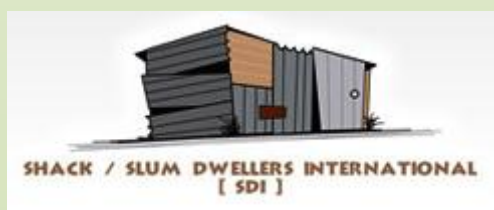
AND



FEDERATION OF URBAN AND RURAL POOR
(FEDURP)

"Our Unity, Our Strength!"

Annual Report for the year 2012 (January – December 2012)



March 2013

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CODOHSAPA IN BRIEF

Centre of Dialogue on Human Settlement and Poverty Alleviation (CODOHSAPA) emerged from the Sierra Leone Young Men's Christian Association (YMCA) 4-yr Slums Livelihood Project titled "Transforming Young People's Lives in Slum Settlements in Freetown". One key activity of this project was "to establish a local association of slum dwellers" based on the Slum Dwellers International (SDI) model. SDI is a loose transnational network of NGOs and slum dwellers federations supporting slum improvements in various developing countries. This local association has grown tremendously and now positions itself as a national civil society group representing the voice of the poor, which has been constituted as the women-led Federation of Urban and Rural Poor (FEDURP) and belongs to the SDI network. SDI has therefore committed itself to support the expansion, strengthening and integration of FEDURP, through which it can sustain its operations in Sierra Leone. In the light of this, the Board and Management of YMCA and SDI established in January 2011 Centre of Dialogue on Human Settlement and Poverty Alleviation (CODOHSAPA) through which SDI can support her work in Sierra Leone.

VISION STATEMENT: An empowered and innovative organization working with deprived communities for their social and economic transformation.

MISSION STATEMENT: We exist to create space and opportunity through facilitation for the transformation of lives of poor people in deprived communities.

GOAL: Empower people living in deprived communities in Sierra Leone to undertake their development initiatives.

OBJECTIVES

- Support livelihood initiatives of vulnerable families and groups;
- Support community initiatives designed to respond to critical social and environmental issues and concerns;
- Provide expertise to improve access to reliable information on the lives of people living in slums and other deprived communities; and,
- Strengthen the capacities of deprived communities to be able to lobby and advocate with stakeholders for the development and transformation of their communities

CORE VALUES

- Integrity;
- Respect for human dignity;
- Inclusiveness and equity;
- Openness and accountability;
- Transformative partnership;
- Responsive Action; and,
- Care and compassion.

MESSAGE FROM AG EXECUTIVE DIRECTOR

CODOHSAPA is a product of the tripartite relationship of Sierra Leone YMCA, Y Care International (UK) and Slum Dwellers International (SDI) through the slum initiative primarily funded by Comic Relief (UK). It has been established as a Sierra Leone NGO affiliate of SDI network to provide professional support to Federation of Urban and Rural Poor (FEDURP) which is a platform and voice of people in deprived and informal settlements.



CODOHSAPA has come a long way since its inception in 2011, receiving majority of her support from SDI secretariat both financially and technically. Through this support new partnership has been forged including ENCISS, National Elections Watch and Action Contre la Faim, and strategically with the Freetown City Council, which remains very pivotal in the pursuant of our strategic programming.

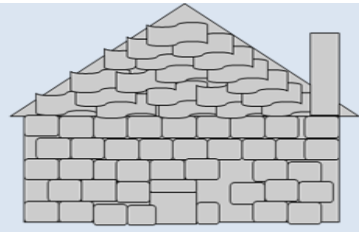
As an affiliate of SDI, established to provide technical backstopping to FEDURP, this intent has been pursued vigorously, in which FEDURP is gradually taking its position as a social movement of the poor and deprived population. A good working relationship has been forged between both partners. We remain committed to meeting our organizational vision and mission which emphasises innovativeness and creation of voice and space of the poor. As such myself and the team has been working vigorously to build a professional system as well as to ensure that FEDURP is provided with space and voice to pursue their dreams and aspirations of becoming key players in the development spectrum of both their localities and the state.

CODOHSAPA will see profound changes in the coming years in her organizational and management systems, with increased responsibilities to the team. This will transcend into creating space for existing or new colleagues to take on more responsibilities. This will deliberately see me as the Ag Director taking the back seat, giving my involvement with the Sierra Leone YMCA from where CODOHSAPA was conceived. This is strategic for building donor confidence, as donor confidence is pivotal to organizational growth and development.

I personally want to express my appreciation to the staff of six (6) who have been on volunteer incentives since our inception; and, FEDURP leaders especially the local network coordinators. Their sense of commitment and responsibility has profoundly contributed to the systematic progression and growth CODOHSAPA and FEDURP have experienced to date. Additionally, the board has been of immense support, and whose prompt response when required, has helped to bring us this far.

This annual report is a highlight of the status of both CODOHSAPA and FEDURP and gives the readers an insight of where we are and where we are going. I therefore implore our readers to feel free to contact us in case they are interested to know more about us and what we do.

Francis Anthony Reffell
Ag Executive Director



FEDERATION OF URBAN AND RURAL POOR

(FEDURP)

“Our Unity, Our Strength!”

Federation of Urban and Rural Poor - Sierra Leone (FEDURP-SL) started on February 15, 2008 in Kroo Bay and Dworzack, through the intervention of People's Dialogue on Human Settlement (PD) and Ghana Federation of Urban Poor (GHAFUP), who are part of the Slum Dwellers International (SDI) - a loose transnational

network of NGOs and slum dwellers federations supporting slum improvements in various developing countries. It formed part of the slum youth livelihood initiative of the Sierra Leone Young Men's Christian Association (YMCA) and Y Care International [(YCI) which is the development office of YMCA's of United Kingdom] funded by Comic Relief (UK). From the day FEDURP was initiated, it became and has remained member of the SDI network.

OUR MISSION

Mobilizing the poor in deprived communities to actively and meaningfully participate in their own development initiatives and processes

WHAT DO WE BELIEVE IN?

Our belief is based on three pillars:

- Collecting people through group mobilization and exchange learning
- Collecting money through daily and periodic savings
- Collecting information through settlement profiling, mapping and enumeration

We believe that these three elements: people, money and information are key resources to negotiate and lobby for change in policies and practices that contributes to our transformation.

OUR RITUALS AND PRACTICES

- **Group formation:** we come together as community savings groups and federate as FEDURP
- **Daily savings:** each member of every savings group save money daily on the basis of “save as you can”. Every group has its own collector(s) and a treasurer who collect daily and deposit in the group's bank account.
- **Settlement profiling, mapping and enumeration:** to collect relevant information about ourselves and communities so as to inform authorities about our situation and to plan our communities
- **Micro-credit:** using our daily savings to give loans to our members in order to help them

improve on their businesses and address other social needs of the family.

- ▣ **Other savings: Fordibambai Trust Fund (FTF)** and it is monthly saving of Le 10,000 per member. This is a consolidated fund that serves as basket fund that support our dream housing units, clean environment and other community initiatives as a way of improving our living conditions.
- ▣ **Local exchange:** we visit our peers in other groups, communities, towns or cities to share and learn from and support each other on best practices and challenges.
- ▣ **International Exchange:** we visit our peers or vice versa to also learn from each other, and/or participate in international conferences to voice out our opinions, dreams and aspirations to world leaders and global institutions
- ▣ **House modeling and improvement, and settlement upgrading:** members demonstrate to authorities their capacity to design affordable housing units and also contributes toward community improvements.



PROGRAMMES

CODOHSAPA generally, is engaged in community and social development through the following thematic areas:

- Settlement Planning and Upgrading;
- Environmental Sanitation and Management;
- Livelihood and Reproductive Health Support;
- Capacity Building and Empowerment
- Advocacy and Governance; and,
- Research and Communication.

Its primary thrust is to reach out to communities through the mobilization, capacity building and empowerment of FEDURP to champion development initiatives in order to take actions that can influence policy change, enlist and leverage local and external resources, respectively, and undertake projects to address community needs. This methodology ensures stronger community organization, participation and enlistment of local resources.

Much has been achieved up to date, in spite of challenging realities encountered given the fledgling nature of the organization.

1. Settlement Planning and Upgrading

CODOHSAPA and FEDURP have been involved in settlement profiling and enumeration of 13 slum settlements providing an inventory of the socio-economic and infrastructural landscape of the communities. This provides a profound opportunity of key players in Freetown municipality to plan for these settlements and catchment areas and buy-in pro-poor policy adoption.



Additionally, there is an on-going engagement with the Ministry of Lands in which a 2.5 acre land has been allocated and the documentation is in progress. This is intending to initiate the process of relocation and de-concentration of some slums and informal settlements that are especially densely populated or susceptible to disasters.



2. Environmental Sanitation and Management

Partnered with YMCA to train and incorporate FEDURP members into Kroo Bay and Dworzack Community Disaster Management Committees (CDMCs). These



instruments have been active in community cleaning and conducted vulnerability and capacity assessment in which high risk spots were addressed by cutting down of trees and removal of huge boulders.



300 flood victims in Kroo Bay were supported with non-food items during 2012 seasonal flooding. This was able to restore hope and strength of affected families.

3. Livelihood and Reproductive Health

CODOHSAPA and FEDURP have mobilized the following:

- 52 savings groups in Freetown, Makeni, Bo, Kenema and Sierra Rutile Mining localities with a total membership of 3,003
- Le 84,130,600 daily savings
- Le 14,320,000 urban poor fund (Fordibambai Trust Fund - FTF)



The savings groups that constitute FEDURP are operating micro loans individually using their daily group savings in which a cumulative total of Le 50,000,000 have been given out as loans and 80% recovery rate has been achieved. These micro loans have helped majority of the women to finance their micro-enterprises and support

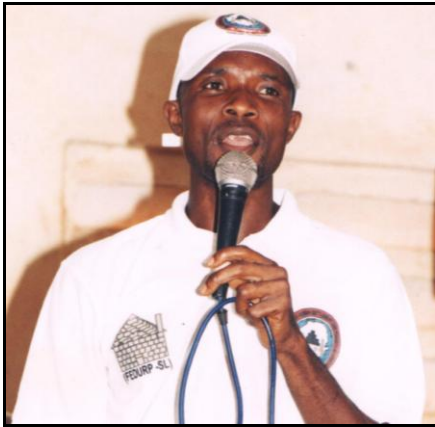
households in areas of child welfare, food and health.

4. Capacity Building and Empowerment

FEDURP members have received training in savings and credit, community information gathering techniques, leadership, group mobilization, advocacy and lobbying, record and book keeping, micro loan and micro business management, community peace and security and election observation. This has created the required skills and capacity for FEDURP in which they are organically responding and taking on leadership and decision making responsibility and commitment to the development processes and aspirations of their families and communities.



5. Advocacy and Governance



A press statement was sent out by FEDURP in response to the devastating flooding incidence in major slum settlements and



other built up areas. This action countered the perception that flooding is imminent because of slums and thus created awareness that made government sensitive to the realities versus the unfounded aspersion against slum dwellers. CODOHSAPA and FEDURP are reviewing newly drafted national lands and housing policy to engage state authorities in pro-poor and inclusive policies and practices..



50 youth in which 35 of them are FEDURP members, were recruited as peace ambassadors to promote anti-violence campaigns in the 2012 elections. Among these peace ambassadors, 40 were recruited by National Elections Watch (NEW) as domestic election observers. This action contributed

immensely to the peaceful nature of the 2012 elections in slum settlements which have been notable for perpetration of violence against political opponents were often instigated by greedy politicians.

CODOHSAPA and FEDURP partnered with WASHNet to advocate for water and sanitation facilities to be included in the manifesto of aspiring councillors and MPs. This led to the signing of a communiqué by all aspirants in various political parties as a symbolism of their commitment to making water and sanitation as priority need to be addressed for the people they represent.



CODOHSAPA and FEDURP are engaging Freetown municipality and state authorities to adopt pro-poor measures and initiatives into their development programming and agenda and also to place premium on *in situ* upgrading and to consider relocation as second option. At the same time, both partners are engaging land ministry to provide title for the 2.5 acre land that has been allocated for affordable housing demonstration.



6. Research and Communication

CODOHSAPA partnered with Action Contre la Faim (ACF) in their "Moving out of Poverty" study. This gave a profound understand of the levels of poverty in Freetown municipality and CODOHSAPA and FEDURP involvement in the process was able to provide a realistic community perception of this phenomenon.

CODOHSAPA participated in the Comic Relief scoping study for the Slum Initiative in Africa. This study which included CODOHSAPA's contribution led to the selection of Freetown as one of the targeted cities for this initiative.

STORIES FROM FEDURP COUNTERPARTS



"My name is Hawa Kanu and a mother of 4 children. I am a member of Tabenu Savings Group in the Kroo Bay Community. Before I joined the FEDURP in 2010, myself and family were facing very difficult circumstances especially in terms of inability to provide food for the family daily and can hardly afford school fees for the my children.

However, the situation turned around dramatically for me when I started receiving soft loans from the loans scheme operated by

my savings group Tabenu. With this opportunity, I was able to start my powdered soap (surf) making and selling business, which has made it possible for me to relatively manage and up keep my family (wherein I can pay my children's school fees and afford food for the family daily) , and at the same time do my daily savings. Also, I have been able to improve on my business and pay back my loan with less difficulty."



"My name is Fatmata S. Kamara and I am 45 years old, living in the Kroo Bay slum community and a member of Tamaraneh savings group with a membership of 126. I am a handicap with a limb cut off during the Sierra Leone civil war.

Before becoming a member of FEDURP, I used to be very ashamed of socializing with other people. Nevertheless, my participation in FEDURP has changed my life dramatically as it provides the space for me to do daily savings and contribute to Fordibambai Trust Fund (FTF), and further created opportunity to access soft loan and participate in periodic meetings. Through this, the loans which I have benefitted from five times have helped me to increase the scope of my petty trading and at the same time, enabled me to be paying my daughter's school fees. I am now confident to interact with diverse categories of

people.

Additionally, our work as FEDURP in engaging city and state authorities with support from CODOHSAPA and partners have been able to avert forced eviction that was pronounced by the past Mayor.

I will continue my participation in the Federation till my death as the process provides social security and safety network for informal and unemployed persons like myself."



"My name is Mohamed Lamin Kamara and I live in Colbot community. I am 20 years old and single. I am unemployed and have mostly been idle with little or no respect from the community. However, in July 2012, I was appointed together with 5 others by our community elders to serve as peace ambassadors (PAs) that was proposed by CODOHSAPA. From this process, we went through a training workshop and ID cards were distributed for identification purposes through which I was recruited by

NEW as domestic observer. This opportunity has wielded me much respect in my community and has spurred me to be more positive about myself and forward-looking. Also this work contributed immensely to limited void votes and the peaceful nature of the entire elections in my community."



"My name is Mayeni Bangra and I live in Kroo Bay. I am a member and collector of Tamaraneh Savings Group and, Local Network Coordinator of

Kroo Bay. My Group has saved Le 15,119,400 and recently gave out Le 14,000,000 as soft loans. I and other FEDURP members have participated in many international exchanges to countries such as Ghana, Tanzania, Uganda and Kenya where we have learnt about SDI processes that have helped my group specifically and FEDURP generally, to have come this far. In 2009, the past Mayor of Freetown threatened Kroo Bay with forced eviction and our engagement with him to reverse this decision came to naught. However, in 2010 I attended the World Urban Forum in Rio, Brazil, where the Sierra Leone team pushed for a meeting that was arranged by the SDI Council with the Freetown City Council (FCC) Deputy Mayor and Chief Administrator on the Kroo Bay issue. This engagement was able to influence and reverse this decision in which the FCC's policy today is relocation rather than forced eviction. This was made possible because we have been able to organize FEDURP and belong to the SDI network which helps us participate, learn and engage our authorities both at local as well as at international forums."



"My name is Mariatu Kargbo and I live at Susan's Bay. I am member of Sipotima Savings Group which is part of FEDURP. I am also an SSS 2 student and have participated in community profiling and enumeration exercises that FEDURP often undertakes. Through this process we have been able to understand and appreciate our communities which we have used to influence decisions regarding our communities."

Personally, before my participation in the enumeration, I had no knowledge in data collection, but today, I have gained profound knowledge in this process."

The Freetown City Council has in the past been wary over approving projects that provide infrastructural facilities because they classify these settlements as squatters. But the information gathered by FEDURP, have been used to inform the authorities. With this, the mindset is changing as the authorities are often led to understand that they are dealing with far more complex situation than they have speculated, which can be addressed by involving slum dwellers and squatters"

OPPORTUNITIES

As we step into 2013, new opportunities are in the pipeline that will bring about a profound change in the capacity of both FEDURP and CODOHSAPA. This includes the following opportunities:

OPPORTUNITY	DESCRIPTION
YCI/YMCA/CODOHSAPA Slum Initiative	A 5-year initiative that includes both programme support and organizational growth and development intended to increase youth involvement in FEDURP and strengthen advocacy on pro-poor agenda (approved).
CODOHSAPA/AusAid Youth Empowerment Initiative	A 1-year initiative that will see the expansion of FEDURP and CODOHSAPA operations in Sierra Rutile Mining areas and also increase youth involvement in FEDURP (pipeline)
CODOHSAPA/Sierra Rutile Ltd	An 6-month programme to initiate savings scheme in the Sierra Rutile Mining areas and to foster good community-company relation for sustainable productivity and development (pipeline)
YMCA/CODOHSAPA/FEDURP Affordable Housing Project	This is a demonstration project to show case to local and state authorities the potential of slum dwellers to address their housing needs if given the voice and space to participate in city and urban planning, and also de-concentrate densely populated and disaster prone localities. Through this, a 2.5acre land has been allocated by the Ministry of Land (though awaiting title) which provides an opportunity for scaling up and also for new partnership with interested players.

CHALLENGES

1. Our legal status does not allow us to compete for bigger grants or funding. We have to work assiduously in 2013 to upgrade to full NGO status.
2. Our fledgling age precludes the possibility of packaging a competitive organizational profile. This requires us to maintain our relationship with the YMCA and YCI and strengthen our position in the SDI network.

PARTNERSHIP

PARTNER	AREA OF COLLABORATION
YMCA/YCI	This is the origin of CODOHSAPA and the relation continues to grow stronger and relevant, appreciating one another in the urban development initiatives and programming. YMCA/YCI continues to provide technical support and often provide remedial financial support in moments of contingencies. YMCA/YCI is often the reference for profile building when seeking funding or partnership with other agencies.
SDI/FEDURP	CODOHSAPA is local NGO affiliate of SDI in which SDI secretariat provides key technical support and has over the period been the major source of funding for office operation and federation strengthening. Additionally, SDI often organizes and support international exchange learning programmes.
GEOGRAPHY DEPARTMENT, UNIVERSITY OF SIERRA LEONE	A draft MOU is now under review with the University Authorities that will establish technical partnership between CODOHSAPA/FEDURP and the Geography Department, Fourah Bay College (FBC), University of Sierra Leone (USL).
Action Contre la Faim (ACF)	CODOHSAPA provided support for ACF to undertake their "Moving out of Poverty" study. The contribution to this process was highly commended by ACF.
NATIONAL ELECTIONS WATCH (NEW)	The ENCISS-funded project "Supporting Voter Education and Anti-Election Violence Campaign" created the opportunity to be part of the NEW Coalition.
WASHNET	CODOHSAPA is part of the Water, Sanitation and Health Network (WASHNet) which promotes advocacy on water, sanitation and health services at community levels.
ENCISS	Provided fund to support Anti-violence Campaigns Programme for the promotion of peace and security in communities as well as technical capacity especially in result-chain programming and management, and MANGO financial management training for CODOHSAPA.
Freetown City Council	To provide recognition and legitimacy to the work of CODOHSAPA and FEDURP as well as create the platform for deliberation on policies and practices.

INCOME AND EXPENDITURE

DETAILS	SDI	ENCISS	TOTAL
INCOME	SLL	SLL	SLL
SDI Contract 192:			
1st tranche (\$9,909.78*le4,350)	43,107,543	-	43,107,543
2nd tranche (\$9,960.03*le4,350)	43,326,130	-	43,326,130
SDI Contract 239:			
1st tranche (\$16,545.53*le4,320)	71,476,690	-	71,476,690
ENCISS Micro-Grant			
1st tranche	-	33,162,664	33,162,664
2nd tranche	-	12,081,336	12,081,336
Total Remittances (A)	157,910,363	45,244,000	203,154,363
EXPENDITURE			
Direct Programme Cost			
Programme Staff Cost			
Programme Coordinator	4,800,000	4,800,000	9,600,000
Field Officers (2)	7,800,000	7,800,000	15,600,000
Programme Intern	3,900,000	-	3,900,000
Total Programme Staff Cost	16,500,000	12,600,000	29,100,000
Programme Activity Cost			
Inter-agency meeting	-	400,000	400,000
Mass Sensitization	-	6,996,000	6,996,000
Training of Peace Ambassadors.	-	5,645,000	5,645,000
Production of IEC Materials	-	2,046,000	2,046,000
Monitoring and Evaluation	6,300,000	1,000,000	7,300,000
Group Mobilization	13,000,000	-	14,750,000
Profiling/Transport	17,000,000	-	17,000,000
Local Exchange Learning....	18,000,000	-	24,300,000
Govt. Engagement	10,000,000	-	14,000,000
International Exchange	7,500,000	-	7,500,000

Publicity and publication	4,000,000	-	4,000,000
Total Programme Activity Cost	75,800,000	16,087,000	103,937,000
Indirect Programme Cost			
Support Staff Cost			
Finance Officer	3,600,000	6,000,000	9,600,000
Office Secretary	4,500,000	-	4,500,000
Office Driver	4,050,000	-	4,050,000
Security	3,150,000	-	3,150,000
Office Assistant	2,250,000	-	2,250,000
Total Support Staff Cost	17,550,000	6,000,000	23,550,000
General Admin Cost			
Communication	1,250,000	950,000	2,200,000
Stationery and Printing	1,000,000	2,000,000	3,000,000
Electricity	900,000	900,000	1,800,000
Fuel for Vehicle	2,000,000	2,500,000	4,500,000
Bank Charges	350,000	200,000	550,000
Repairs and Maintenance	1,500,000	-	1,500,000
Vehicle Maintenance	2,000,000	-	2,000,000
Fuel for Generator	1,500,000	-	1,500,000
Total General Admin Cost	10,500,000	6,550,000	17,050,000
Total Expenses (B)	120,350,000	41,237,000	161,587,000
Surpluses to date (A-B)	37,560,363	4,007,000	41,567,363

CONTACTS

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